





CALL HANDBOOKS

13-08 The Mortar Handbook

https://call2.army.mil/toc.aspx?document=7164

13-09 Company Intelligence Support Team Handbook https://call2.army.mil/toc.aspx?document=7101

15-13 CDR's Guide to Understanding the Interagency

Handbook https://call2.army.mil/toc.aspx?document=7308

17-11 BDE ENG BN & BCT Integration Handbook https://call2.army.mil/toc.aspx?document=7480

19-02 Into the Valleys of Death; Avoiding the Pitfalls of Transition in Operations

https://call2.army.mil/toc.aspx?document=1779

TRENDS

CTC Trends

17-28 CTC Trends FY2016 Bulletin

https://call2.army.mil/toc.aspx?document=1761

8-14 CTC Trends FY2017 Bulletin

https://call2.army.mil/toc.aspx?document=1744

JRTC Specific Trends Library

- JRTC Trends 3rd and 4th Quarter FY 16
- JRTC Trends 3rd and 4th Quarter FY 16
- JRTC Trends 1st and 2nd Quarter FY 17
- JRTC Trends 3rd and 4th Quarter FY 17
- JRTC Trends 1st and 2nd Quarter FY 18
- JRTC Trends 3rd and 4th Quarter FY 18
- JRTC Trends 1st and 2nd Quarter FY19

https://www.jllis.mil/apps/?invalidLogin=true&errMsg=2

PUBLISHED NEWSLETTERS

Collections of articles on Decisive Action at the JRTC, JMRC, and NTC.

11-24 JRTC Full Spectrum Operations

https://call2.army.mil/toc.aspx?document=6610

11-32 Full Spectrum Operations 2

https://call2.army.mil/toc.aspx?document=6679

13-12 SFAT Training at the JRTC

https://call2.army.mil/toc.aspx?document=7079

13-13 DATE at the JRTC VOL I BCT

https://call2.army.mil/toc.aspx?document=7185

13-15 DATE at the JRTC VOL II: The BN Task Force

https://call2.army.mil/toc.aspx?document=7188

13-17 DATE at the JRTC VOL III: Small Units and NCOs

https://call2.army.mil/toc.aspx?document=7197

14-03 DATE at the JRTC VOL IV: BCT Warfighting

https://call2.army.mil/toc.aspx?document=7246

DATE at the JRTC, VOL V: BN and CO Warfighting https://call2.armv.mil/toc.aspx?document=7247

DATE at the JRTC VOL VI BCT SOF IA Interdependence

https://call2.army.mil/toc.aspx?document=7248

14-12 DATE at the JRTC, VOL VII: BDE and BN Level

https://call2.army.mil/toc.aspx?document=7273

14-13 DATE at the JRTC VOL VIII Company Level

https://call2.army.mil/toc.aspx?document=7274

15-04 DATE Trends at the JRTC FY2013-FY2014

https://call2.army.mil/toc.aspx?document=7284

15-08 DATE at the JRTC VOL IX Mission Command

https://call2.army.mil/toc.aspx?document=7301

15-18 DATE at the NTC, VOL III

https://call2.army.mil/toc.aspx?document=7316

16-07: DATE at the JRTC, VOL X Synchronization

https://call2.army.mil/toc.aspx?document=7346

16-08 DATE at the JRTC, VOL XI Sustainment

https://call2.army.mil/toc.aspx?document=7353

16-17 DATE at the JRTC VOL XII JFE and CAM

https://call2.army.mil/toc.aspx?document=7391

16-24 DATE at the JRTC, VOL XIII: IA & Engagement

https://call2.army.mil/toc.aspx?document=7407

16-29 DATE at the JMRC VOL III: Multinational Interoperability

https://call2.army.mil/toc.aspx?document=7411

17-02 DATE at the JRTC VOL XIV CO Operations

https://call2.army.mil/toc.aspx?document=7433

17-17 DATE at the JMRC VOL IV

https://call2.army.mil/toc.aspx?document=17508

17-18 DATE at the JRTC VOL XV WFFs

https://call2.army.mil/toc.aspx?document=17510

17-19 Ten Fundamental BCT Skills NTC

https://call2.army.mil/toc.aspx?document=17526

18-10 Brigade Sustainment in DATE NTC

https://call2.army.mil/toc.aspx?document=17611

19-04 Lessons from the Warfighter Vol 1

https://call2.army.mil/toc.aspx?document=17814

19-05 Lessons from the Warfighter Vol 2

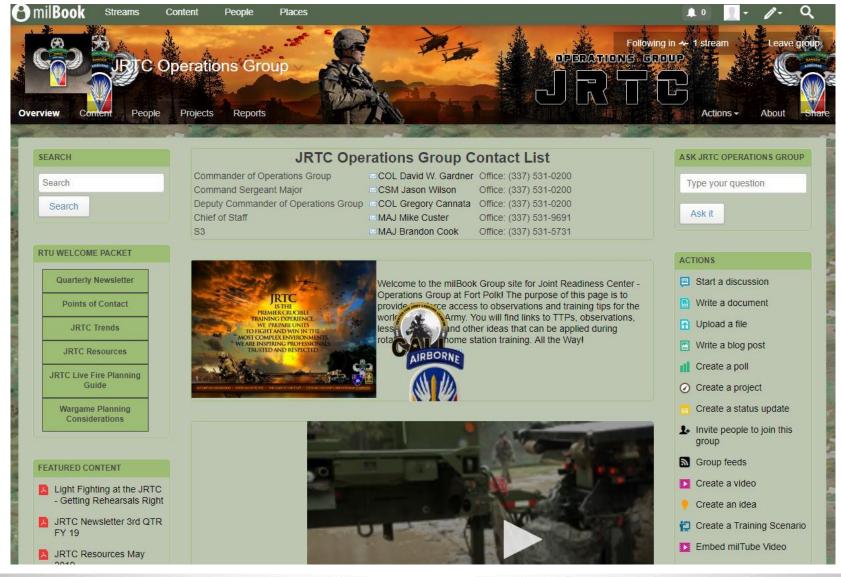
https://call2.army.mil/toc.aspx?document=17815



JRTC Operations Group MilSuite Page



https://www.milsuite.mil/book/groups/jrtc-operations-group



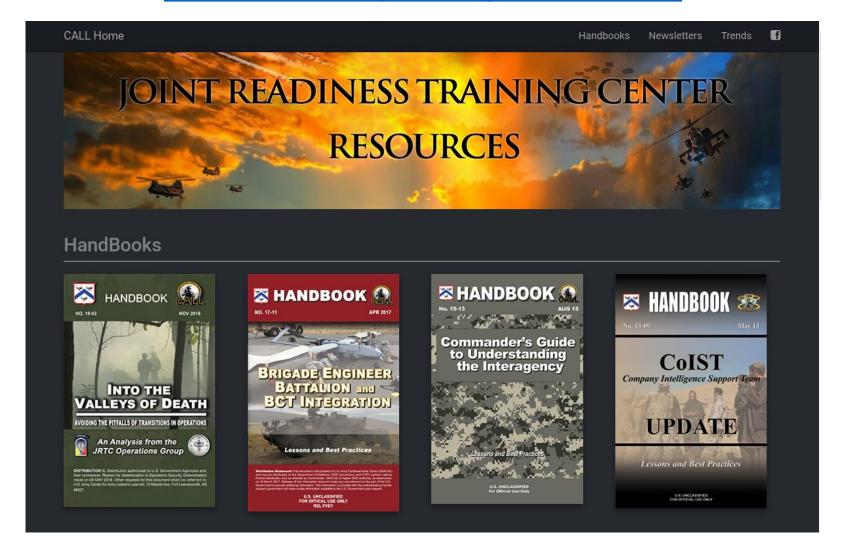
JRTC & Fort Polk



All New JRTC Resources Page at CALL



https://call2.army.mil/pages/JRTC.aspx

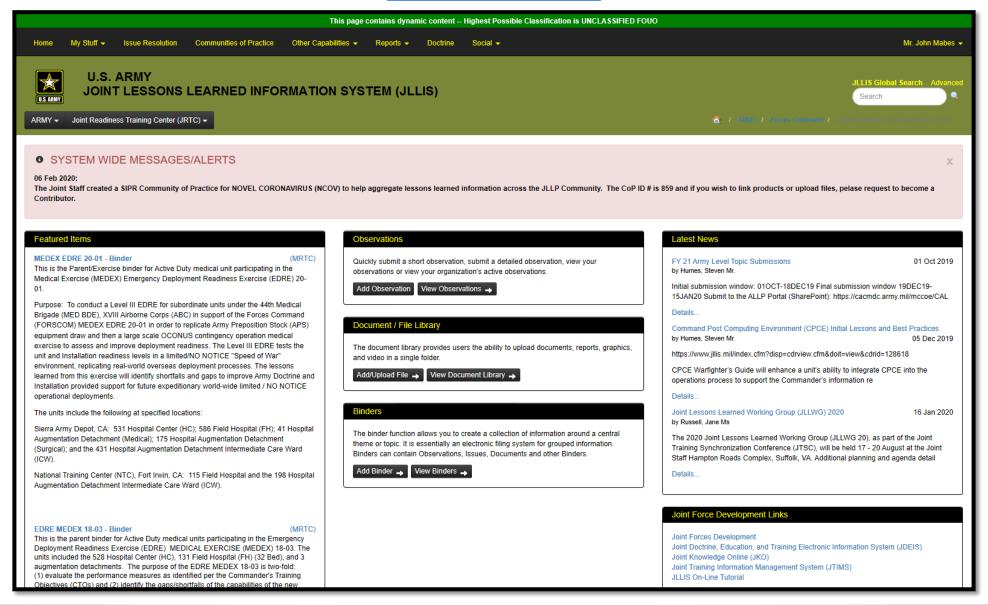




JRTC Operations Group JLLIS Page



https://www.jllis.mil/





Best Practices



https://www.milsuite.mil/book/groups/jrtc-operations-group

Brigade Command & Control

- Mission Command Transitions
- Terrain Management; Mission command Nodes, BSA, FARRPs
- Develop and Enforce a Priority Vehicle List

Intelligence WfF (INTEL)

- Make IPB a Battle Drill
- Validate and Rehearse Intel Architecture and PACE
- Organize the Full IWFF Team
- Resource the BCT IC Manager
- · Make Organic Collection a BCT Fight

Maneuver Battalion (TF POCs as Below))

- TOC/TAC set up (TF1)
- Battle Tracking (TF1)
- Operations Graphics (TF1)
- Communications Platforms (TF1)
- Platoon GAC
- Field Expedient Vehicle Camouflage
- Scout integration at BN CAR
- Scout Air Tasking Order Special Instructions to Protect EEFI
- Lightweight Utility Vehicle Use (TF3)
- Mortar Fire Control System Employment (TF3)
- JBC-P Training and Expertise (TF3)
- MAT-V Employment (TF3)
- Terrain Understanding and Use (TF3)
- Stick to the Basics (TF3)

Cavalry Squadron and Troop (TF4)

- Train MDMP/RSDP
- Main CP and CTCP design
- Battle Rhythm
- Analog and Digital COP
- Refine SITEMP and EVENTEMP
- SOPs and TLPs

Fires (FS)

- Ammunition Management
- Hasty FA Survey: DAGR Techniques
- · Ammunitions Management II
- Collaborative & Iterative Fires Planning
- Permissive & Proactive Airspace Control Planning
- Teaming Intelligence Collection and Fires
- · FA Munitions Planning and Forecasting

Brigade Engineer Battalion (TF5)

- Mobile Command Posts
- Quartering Party Operations
- Terrain Management MC Nodes
- · Intelligence Team Consolidation
- Counter UAS teamed with UAS
- UAS Redundant TI
- Push & Pull SUS for FSCs
- Breach Marking & Obscuration
- DCP Operations & Processing
- Early EOD integration

*POCs are on JRTC Operations Group Contact List



Best Practices



https://www.milsuite.mil/book/groups/jrtc-operations-group

Aviation (TF AVN)

- Apply Recon and Security Fundamentals
- Deliberate Planning for HPT
- · Adhere to Assault Planning process
- Enable BCT SUS through Air Movement
- MEDEVAC Planning
- Integrated MC with BCT and JTF
- Balance Defense with Mission
- · Move Using Organic Assets
- Soldier Fundamentals
- Employ AVN as Maneuver Element

Sustainment (TF SUS)

- Concept of Support
- Logistics Synchronization

Live Fire (LF)

- Full Rehearsals (Maneuver, Fires, & Sustainment) at BN & BDE
- Battle Drills at Company & Below.
- Detailed OPORD with DF & IDF Control Measures Tied to Enemy SITEMP & Friendly Weapon Effects.
- TLPs Tracked & Supervised by All CDRs Through Priorities of Work.
- · Deconflict Air Apace by Altitude & Time
- · Rehearse Clearance Procedures in CAR & Fires Rehearsal.
- Conduct Risk Management Through Planning Process to Create the Mission Risk Assessment. Placing Leaders at Medium to High Risk Tasks.
- Attack Aviation Air Maneuver Boxes Ties to Enemy SITEMP & ground maneuver Plan
- Detailed MEDIVAC Plan with BN Assets Located Near the FLOT and Transportation Assets Staged at or Near AXPs & CCPs.
- · LF Division Direct and Indirect Fires Planning Guide

JRTC Best Practice Videos

https://atn.army.mil/joint-readiness-training-center-(jrtc)/joint-readiness-trainingcenter-(jrtc)

14 videos from the JRTC Operations Group

- OPSYNC Meeting
- Wargaming/Course of Action Analysis
- Battalion Combined Arms Rehearsal
- Course of Action Development
- Air Assault Mission Planning
- Targeting Working Group
- BCT Fire Support Rehearsal
- Fires Technical Rehearsal
- Sustainment Rehearsal
- Sustainment Synchronization Meeting
- Information Collection Rehearsal
- Obstacle Planning
- Terrain Management
- Mortar Employment

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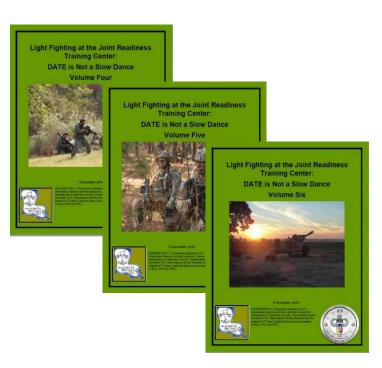


LIGHT FIGHTING AT THE JRTC NEWSLETTERS



- Offers the latest articles from the training center in a locally edited format.
- We distribute these newsletters via DVD and email. We also post them on the JRTC Community of Practice on JLLIS https://www.jllis.mil/apps/?do=binders:binder.summary&binderid=27239 and the JRTC Resources page on the CALL web page plus on MilSuite.



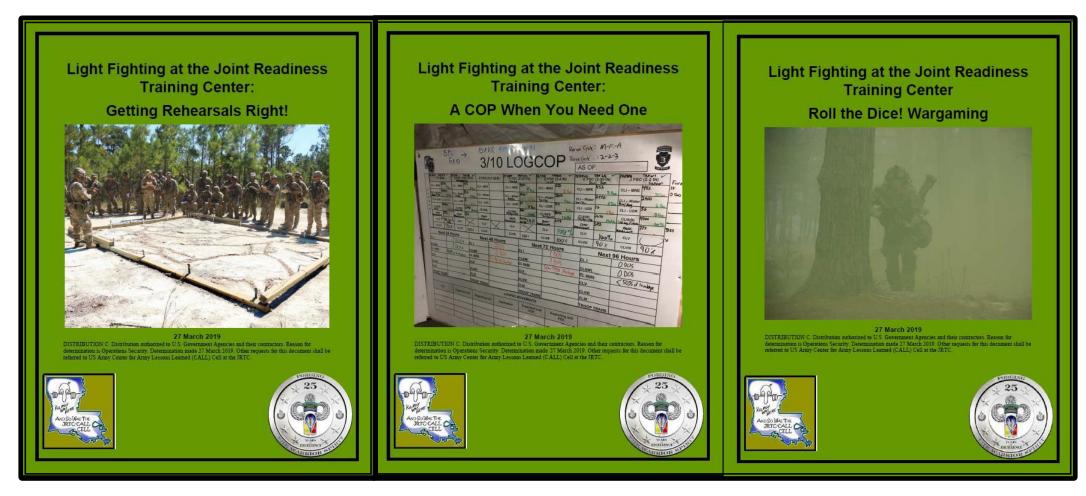






LOCAL HANDBOOKS





https://www.jllis.mil/apps/?do=binders:binder.summary&binderid=27239



HANDBOOK

INTO THE

VALLEYS OF DEATH

AVOIDING THE PITFALLS OF TRANSITIONS IN OPERATIONS

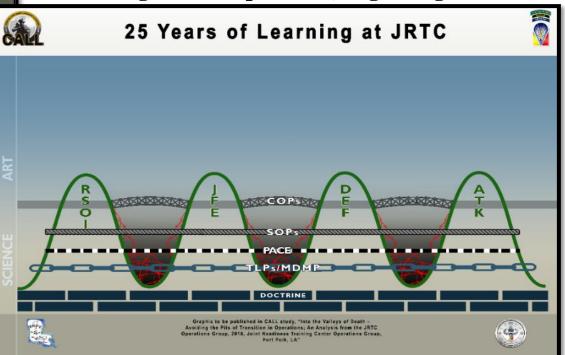
An Analysis from the JRTC Operations Group

INTO THE VALLEYS OF DEATH:



https://call2.army.mil/docs/doc17798/19-02.pdf#page=1

- This document offers a multi-echelon cross phase approach to avoiding the multiple valleys of death at the JRTC.
- Our intent is to separate the phases of a JRTC rotation to examine it in detail by echelon and warfighting function.
- At the same time, we highlight the strands of connective tissue that bind operations from one phase to the next bridging the transition, or run throughout an operation, beginning to end.

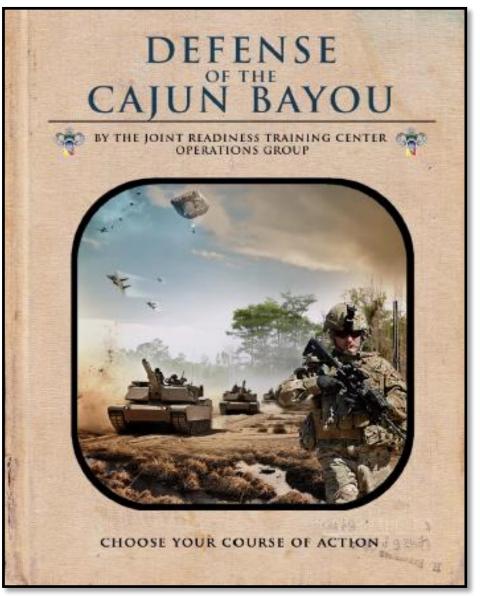


- For that reason, you can expect to see issues repeat themselves.
- For example, a functional command post is every bit as important in the last phase as it was during the JFE.
- Consider repetitive imperatives as focal points for SOPs.
- Repetitive or singular, these issues are stated as imperatives, those things the wise will address in transitioning the fight at the JRTC in DATE.



DEFENSE OF THE CAJUN BAYOU:





Interactive Decision Making

- Underscores the importance of decisions and is designed to prepare BCT's to succeed in Decisive Action.
- This book is an effort to reach units prior to their arrival at JRTC by giving commanders and staff realistic scenarios to think about while following the fictitious Cajun Brigade through the planning and execution of a defense.
- Leaders, from the brigade commander to the battle captain, must adjust to the rapid pace and need for constant focus on the brigade fight where every decision matters.
- It was originally published at the end of 3rd QTR FY19 but was again published with the COG's outreach for 1st QTR FY2020.

https://www.milsuite.mil/book/docs/DOC-643409



LIVE FIRE TRENDS REVERSAL SERIES:

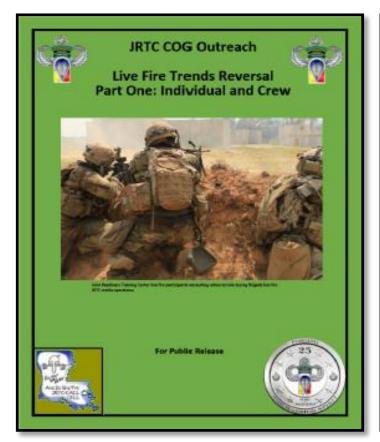


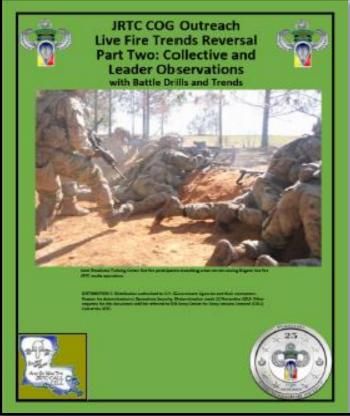
- This project consisted of a two-part series that focused on trends observed by Live Fire Division over multiple iterations to assist units achieve trend reversal in order to better assist units in their development and execution of their training paths towards live-fire operations.
- Part 1 focused on individual, crew, and small unit level trends observed over multiple iterations as well as homestation training suggestions.

https://www.milsuite.mil/book/docs/DOC-682579

In Part 2, the focus of the observations are on collective and leader tasks to assist units achieve the same purpose. Much like the individual and crew level observations, trends observed at the collective and leader level boil down to understanding and applying the basic fundamentals and science of warfighting.

https://www.milsuite.mil/book/docs/DOC-698038







HOMESTATION BATTLE DRILLS TO HELP ACHIEVE SUCCESS AT THE JRTC:



https://www.milsuite.mil/book/docs/DOC-734425



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HOVEMENT & MANEUVER

Edynamic Duo" Live Fire
COMCK Warfare
Weapon Handling PMI
Tracking Manipulation "Snake" Boards
Crew Served Weapon's Lethality
Utilizing the Javelin
Utilizing the ToW
Dismounted ITAS Operations
Anti-Armor Team Collective Certification
Mounted Operations Planning
Mounted Traveling Techniques
Contact When Mounted is Supporting Dismounte
Actions at a Halt While Mounted
Stabilish an Observation Post
Incorporating LANDNAV into Training
Combat Focused PT

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Role 1 operations
Mass Casualty Procedures
AXP Planning / Execution
LOGSYNC Drill
Combat Trains Command Post Drill
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EA DEV Leader's Seminar
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EMI Detection & Reporting



COMMAND & CONTROL

FUOPS to CUOPS Transition
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Validate a Command Post Load Plan
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Clearance of Fires Drill
FA BN Command Post Validation Drill
FA Counter-Fire Clearance Drill
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Field Expedient Dual COM201 Antenna Mount

<u>FIRES</u>

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FO Terrain Sketch
Target Talk-On Drill
Target Sync Matrix Rehearsal
Battery RSOP
Battery Defense (TEWT)
Artillery Class V Forecasting
Counter-Battery Fight
Visualization Tool – Counter-Battery Fig
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Intelligence Synchronization
Incorporating BN S-2 into Ops
Debrief Walk-in Source
SIGINT Function Check
OSRVT Opportunity Training
Raven Operations
GEOINT Team MCOO

• Companion to the 'Defense of the Cajun Bayou'

- Compilation of over 70 battle drills laid across Warfighting Function
- Designed not to be resource intensive while being simple to understand and execute.
- These will specifically target the individual and collective level training tasks associated with the observed trends.
- The end goal of better preparing units for operations in a Decisive Action environment.

To add complexity & achieve several training objectives, nest multiple Battle Drills together.

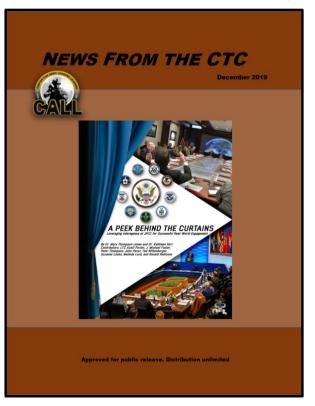
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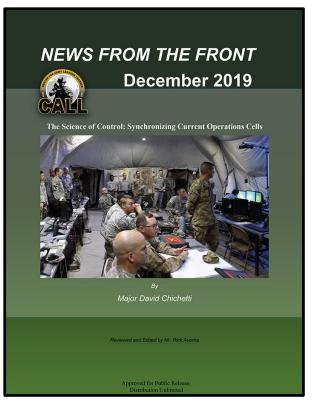


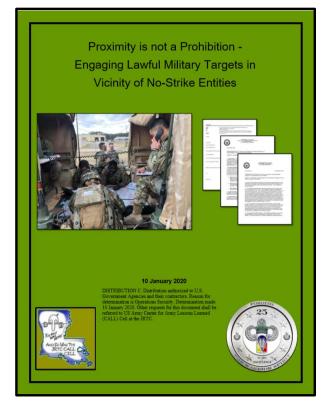
Most Recent OCT Publications

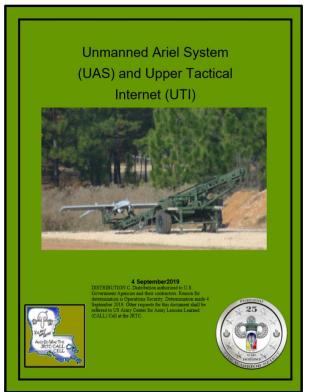


A Peek Behind the Curtains – Leveraging Interagency at the JRTC for Successful Real-World Engagement The Science of Control: Synchronizing Current Operations Cells Proximity is not a Prohibition -Engaging Lawful Military Targets in Vicinity of No-Strike Entities UAS Operational Need for Upper Tactical Internet Communications in a Decisive Action Environment









https://call2.army.mil/toc.aspx?document=17982

https://call2.army.mil/toc.aspx?document=17970

https://www.milsuite.mil/book/docs/DOC-717764

https://www.milsuite.mil/book/docs/DOC-671429

....More to follow in another volume of 'Light Fighting at the JRTC Newsletter'



Current Efforts:

- COG's FY2020 Project: "Homestation Battle Drills to Help Achieve Success at JRTC"
- Paperback of "Defense of Cajun Bayou" Approved 1,000 copies.
- Paperback of "LFX Trends Reversal"
- JRTC CALL Best Practice Database Project
- CALL-PAO podcasts/web-videos LPD project
- IA's Article "Peek Behind the Curtains" Published at CALL & w/Naval War College

Current CALL Areas of Interests:

- Reducing Counterfire times.
- Electronic Warfare/CEMA Both offensive and defensive
- UAS Swarms / Masses
- CP Mobility/Survivability Best practices OCTs are seeing for this. Units are always asking us to help provide this kind of information.
- ADA Especially Stingers in maneuver units. How are they employing? Are they effective?
- How BCTs, BNs, and Companies produce, issue, and change orders to subordinates?

Project in Development:

- Defeating Enemy Air Threat
- Managing 2 jobs FSCOORD & FA BN CDR
- Thinning the Fog: Employment of BN Scouts & Snipers on the Modern Battlefield
- FSC Commodity management during decisive action rotation
- Command Post Considerations at the JRTC
- How to Use RDSP and Directed COAs in a Time Constrained Environment
- Maximizing WIN-T Communications
 Systems in Support of a BCT
- Maneuver Support Integration FSC and Key Leader Locations Across the BCT to Enhance Sustainment Operations
- Utilization of FARP operations in a Decisive Action fight
- Fighting the BEB
- Area Security Challenges in DAT