

Company OPORD Development Checklist



1. Receive the Mission

- Possible Mission
- Timeline
- Asses time available to prep and execute
- Prepare an initial TL for planning and executing
- Conduct an initial planning time analysis
- Determine the total amount of time to plan an prepare
- $\circ~$ Analyze time available
- o Prepare initial timeline

2. Issue WARNO

- Type of Operation
- General Location
- Initial Operation Timeline
- Recon to Initiate if Any
- Planning and Prep Instructions (Planning TL)
- Information Requirements/CCIR (EEFI and FFIR)

3. Make a Tentative Plan

A. Mission Analysis (TMTCET) – Outputs are Restated Mission, Initial Risk Assessment, Initial CDRs Intent, and Tentative Decisive Point

- Time Analysis (Consider LD, Recon, Lim vis, ASSLT Time, higher RXL's, MVMT times)
- o Higher TL
- Operations TL
- $\circ \ \ Planning \ TL$
- $\circ \ {\rm Enemy} \ {\rm TL}$
- \circ Light/Weather TL
- Mission
 - Higher HQ (2 Levels Up) Mission, Intent, Concept
- Immediate HQ (1 Level Up) Mission, Intent, Concept
- o ID Specified, Implied, and Essential Tasks
- o ID Constraints (Prescriptive and Prohibitive)
- Terrain and Weather
 - Determine Battlefield Environment AO - Orient (Big to Small), Box (Boundaries), Trace (PL's, RTE's), Focus (ATTK Positions, CP's, OBJ's) Area of Influence (AoI) - "CAR" by composition, trigger, time, priority
 - CAS
 - Artillery/IDF/ADA
 - Reserves/Reinforcements

- Describe the Battlefield Effects *(Terrain from*
 - OAKOC) Make GTAO
 - Trace Hydrology
 - Terrain ID:
 - Restrictive & Severely Restrictive
 - ➢ Outline Terrain/Water
 - Start Slashing

Obstacles - ID Existing (Manmade, Natural) then Reinforcing (Tactical, Protective)

- Location
- LocationComposition
- Intent/Effect

Avenues of Approach - ID/Depict:

- Size (SQD, PLT, CO)
- Speed (KPH)
- Formation

Key Terrain- ID and Determine:

- Key to FF, Why?
- Key to EN, Why?

Observations and Fields of Fire - ID :

- General IV lines en route to OB
- Significant Deductions of IV lines and visibility for FF and EN on OBJ

Cover and Concealment

Deductions FF and EN

Outputs: Battle POSN's, SBFs, ABFs, EA's, OBJ's, LZ's, DZ's, AA's, OP's, MFPs, etc...

- Describe the Battlefield Effects (Weather from PWTVCH)
 Precipitation - Rain, Fog, Snow
 Wind - IDF, DF, Observation, CBRNE
 Temperature - Hot vs Cold
 Visibility - Haze, dust, optics
 Cloud Cover - CAS, IC (UAV)
 Humidity - Moisture (optics, temp, obser., and CBRNE)
- Civil Considerations (ASCOPE)
 - o Areas
 - o Structures
 - Capabilities
 - Organizations
 - o People
 - Events

- Enemy
 - *General Situation* Who are they, where did they come from and what are they doing?
 - Disposition "Where are they located?" 1 and 2 levels up. Sketch Line Wire Diagram from 2 Levels up to 1 Level up with T, P, & Loc as a tool. Sketch CO Concept and display with BN and BDE concepts.
 - Determine EN BN location and T&P
 - "EN CO DO location and T&P
 - "EN CO SO's locations and T&P's
 - "EN CO location and T&P
 - "EN PLT DO location and T&P
 - " "EN PLT SO's location and T&P
 - Composition What does the EN PLT we face look like (WPN and Equipment Comparison by sketching Red Checkbook)
 - Strength Numbers, Not %'s. Multiply BN % by doctrine w/all organic PAX and Attachments to get EN Strength.
 - Determine HVTL
 - Capabilities by WFF Determine Strengths, weaknesses and significant deductions - Use Spreadsheet
 - Intel
 - Movement and MNVR
 - Fire Support
 - Protection
 - Sustainment
 - Mission Command
 - Threat COA's Sketch PLT Concept (i.e. 1 level below BN sketch) w/ all crew served weapons (SITEMP) using AGADAP
 - Analyze relative combat power (Caps by WFF)
 - Generate Options
 - Array Forces Battle Positions, EA's, Routes, Times, Reserves, Crew Served WPNs Systems, Etc..
 - Develop a Concept of Operations Triggers, DP, CATK...How he will fight.
 - Assign Responsibilities Sketch EN we face task org w/T, P, & Location.
 - Prepare COA statement (Purpose, DP, Form, Endstate, and Purpose of Significant WFF's/Enablers) and Sketch (SITEMP)





Company OPORD Development Checklist



• Troops Support - Sketch Troop Analysis Matrix for friendly forces including # of Officers/# of Enlisted, and Individual Crew Served Weapons down to SQD level.

B. COA DEV

- Determine Commanders Intent
 - Determine Endstate:
 - What are we trying to accomplish?
 - How do we want to use the terrain?
 - What do we want to do to the EN?
 - What are we trying to do with respect to civilians?
 - Expanded Purpose Nest with BN and BDE
 - o Kev Tasks Not Tied to Specific COAs, not limited to tactical task.
- Determine Decisive Point Focused around the essential task
 - ET = Seize, DP = Terrain
 - \circ ET = Destroy. DP = EN Focus)
 - Focus of CMBT PWR is at decisive point
 - All elements assist/support DO achieving DP
 - o Breach is NOT the decisive point
- Determine Risk (Tactical and Accidental) and mitigating factors

AGADAP:

- Analyze Relative Combat Power
- o Relative Combat Power Analysis (Add Friendly to EN Cap.'s by WFF)
- EN Weakness, FF Strengths, and Deductions
- **G**enerate Options
 - o Must defeat all EN COA's
- o Start with CDR's Guidance, History, Doctrine and **ID** Purpose
- DP Task for DO
- Array Forces
- o Tied to Terrain and EN COA Vulnarabilities
- Tied to Doctrinal Requirements
- Simultaneous
- Develop CONOP Begin COA Sketch
- Assign Responsibilities • Where is DO, SO1, SO2, etc..?

- o Continue COA Sketch
- Prepare COA Statement and COA Sketch
 - o Sketch:
 - Phase Lines
 - ATK & ASLT or Battle Positions
 - Checkpoints
 - RTEs
 - Location of DO & SO's (Label Platoons)
 - Tactical tasks with T&P
- COA Statement:
 - "The purpose of this operation is..."
 - "We will accomplish this by a (FOM/DEF Technique) "
 - "The Decisive Point of this OP is..."
 - "This is Decisive Because..."
 - "We will Accept Risk by..."
 - "We will Mitigate Risk by..."
 - "At the DP "
 - ▶ "____ PLT (DO) T & P"
 ▶ "____ PLT (SO1) T & P"

 - ≻ "___ PLT (SO#) T& P"
 - "Critical to this mission is..."
 - "The purpose of WFF/Key Enablers is..." (Fires, Engineers, Etc.,)
 - "At Endstate of Operation..." (With regards to the purpose achieved, DO & SO's location after mission posture, future ops, etc...)

Scheme of Maneuver - By phase determine:

- Begins with...
- Enemy activity...
- W.C.S...
- Fire Control...
- Formation/OOM...
- Casevac/Recovery...
- Location of Key Leaders...
- Ends With...
- Build Base Ops Overlay on large map. Includes:
 - o Directives/permanent graphics in black
 - Phase Lines, Checkpoints, TRP's, SBF positions, etc...)
- Build by phase blue team/red team overlays with unit symbols to show "FF Action, EN Reaction, FF Counteraction"
- Consider HPTL to give subordinates focus and direction

• DO NOT "Magic Move"...Use explicit detail

Echelonment of Fires - 4 Critical Considerations:

- Allocation of Assets
- What do I have and how much ammo/time for each?
- Distance of travel
 - o ORP to OBJ
- Echelon by Weapon System
 - o For IDF determine
 - TTLODAC
 - Fuze
 - Time allocation
 - Time-distance analysis
 - o For Direct Fire
 - ROE & Ammo Allocation
 - Talk Guns
 - Rates of Fire
 - Time-distance analysis
- Use chart:
 - o X-axis Phase Lines and time/distance
- o Y-axis Weapons (Ammo or time in parenthesis) • Note: When talking guns, rate of fire is based on the
- rounds on target, and not each individual gun.
- Note: If planning for EN C/ATK, ammo allocation for ASLT is 2/3 UBL.

C. COA Analysis

D. COA Comparison E. COA Selection

The Company Leader Leadership Lessons from the Tactical Level of War

